

Shareholders can scan the QR code to access the 56-1 One Report, which includes financial position statements, profit and loss statements, dividend policy details, and information on dividend payments made in the past year.



The financial highlights for 2025 and 2024 as disclosed in the Management Discussion and Analysis disseminated to the Stock Exchange of Thailand are as follows:

Statement of income	2025 (THB Million)	2024 (THB Million)	Increase/ (Decrease) (percent)
Revenue from sales of real estate	11,511	17,346	(33.6)
Revenue from hospital operations	2,243	2,187	2.6
Revenue from construction business	319	158	102.1
Other Income	910	1,305	(30.2)
Total Revenues	14,983	20,996	(28.6)
Cost of sales of real estate	(7,939)	(12,522)	(36.6)
Cost of hospital operations	(1,759)	(1,768)	(0.5)
Cost of construction business	(297)	(142)	108.6
Gross profit	4,989	6,564	(24.0)
Selling and Administrative expenses	(3,822)	(4,857)	(21.3)
Loss on measurement fair value of long-term loans and accrued interest receivable	(758)	-	100.0
Loss from impairment of investment in an associate	(29)	-	100.0
Loss from disposal of other financial assets	(66)	-	100.0
Loss on exchange rate	-	(60)	(100.0)
Operating profit	314	1,647	(80.9)
Finance costs	(474)	(771)	(38.5)
Share of profit / (loss) of associate & joint ventures accounted for using equity method	(174)	(81)	(115.6)
Profit / (loss) before income tax expense	(334)	795	(142.0)
Tax expense	(177)	(308)	(42.5)
Profit / (loss) for the period	(512)	487	(205.0)
Non-controlling interests	28	31	(8.8)
Profit / (loss) attributable to owners of the parent	(540)	456	(218.4)